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3 September 2018

To whom it may concern

Re: Chris Horsfield.

Chris has been working with pdcm for the past 6 months, providing pre-construction, Project Management services in connection with a 'high-end' residential project for McCarthy & Stone in Salisbury.

During this period Chris has very quickly got to grips with the challenges of the project and established robust relationships with all of the key consultants and client representatives – his strong management style has enabled the numerous project risks to have been identified, managed and mitigated ensuring the timely achievement of the client's programmed build start.

We would not hesitate in working with Chris in the future and would certainly recommend his services to other clients.

David Cook Partner PDCM Consultants LLP. pdcm consultants llp registered in england & wales number OC412173, reg office summit house, 170 finchley road, london nw3 6bp